

# **TONIGHT'S AGENDA**

## **2021 Budget Review**

• Preliminary, unaudited results by fund category

# **Revenue and Expenditure Summaries**

• Highlight 2021 performance

## **Future Topics**

• Preview topics to be discussed in early 2022



# THIS MONTH'S HIGHLIGHTS

Rapid economic recovery fueled strong 2021 revenue results

Spending aligned with budget projections in most categories

- Overall financial position continues to improve; AAA bond rating re-affirmed last month
  - Rating maintained for over 25 years

# **2021 BUDGET SUMMARY**

#### **Maintenance & Operating Funds**

# 399.15M

#### **Capital & Debt Service Funds**



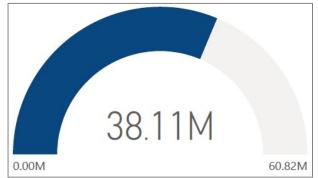
**Special Funds** 

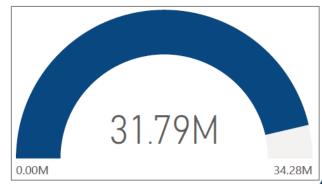


## **Expenses**

Revenues







\$ in millions

# **MAJOR OPERATING FUNDS**

	Revenues	Expenses	Margin
<b>General Fund</b>	141.41	128.45	12.97
<b>Electric Fund</b>	154.23	149.37	4.86
Water Fund	70.06	66.82	3.24

\$ in millions

#### General Fund aided by strong revenue recovery – adds \$13M to cash balance

• Revenues 8.5%, or \$11.2M over budget; Expenses 1.4%, or \$1.8M under budget

### Electric Utility performed close to expectations – adds \$4.8M to cash balance

• Revenues slightly lower than projected; results in lower purchased electricity costs

#### Water Utilities expenses projected flat to revenues after final payments

• 2022 bond issuance will replenish cash spent on Water AMI in 2021

# **REVENUE SUMMARY**

Category	Source	Total (\$)	Comparison*
State Shared	Sales tax	\$40.5M	21% increase
	Income tax	\$19.5M	22% increase
Service Charges	Electric	\$150M	3% below '21 projections
	Water/Wastewater	\$70.3M	7% above '21 projections
	Ambulance fees	\$6.9M	16% above '21 projections
Local Taxes	HRST	\$15.8M	24% increase
	Food & beverage	\$5.3M	39% increase
	Hotel/motel	\$1.2M	50% below 2019
	Real estate	\$7.4M	74% increase
Other Revenues	Building permits	\$1.4M	29% increase
	Commuter parking	\$943K	76% of '21 budget

<sup>\*</sup>comparison is to 2020 totals unless otherwise noted

# **EXPENSE SUMMARY**

#### **Salaries and Benefits**

- Total salaries and wages, including overtime, total \$101.7M 98% of budget
- General Fund salaries slightly over budget historical vacancy not met

#### **Healthcare**

- Medical claims/administrative fees under budget by over \$2M
- Dental claims under budget by \$193K; prescription drugs over by \$212K

#### **Purchased Services and Items**

- Purchased electricity under budget by 6%; purchased water over by 4%
- Purchased services at \$33.3M under budget by 20%
- Purchased items over budget by 5% at \$22.6M

## **Capital Outlay**

- Capital expenses total \$50M, or 60% of budget
- Under budget due to project deferrals and favorable bids in 2021
- Most deferred projects budgeted in 2022

# **FUTURE TOPICS**

# **Trend reporting**

 Continue monitoring & reporting on economic trends impacting the budget

## **Utility assistance**

Council request for additional information on utility rate assistance

## Naper Settlement transfer

 Amend 2021 budget to correct negative fund balance through a General Fund transfer

# **Capital projects balancing**

 Amend 2021 budget to align spending between Bond Fund and Capital Projects Fund



